



# Enabling Kind Care



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# Content



- **Changing Expectations**
- **Our Response**
- **Early Outcomes**

# Expectations are changing

- **Service users**
  - More digital natives
  - Used to modern services that just work
- **Workforce**
  - ~~Work-life balance~~ life balance
  - Flexibility
  - More focus on purpose
  - Shorter attention spans
  - Expect tech to just work



# Business approach must change

- **Human Centred Design**

- Understand the problem (User needs / Journeys)
- Design solutions with not for users
- Multi-disciplinary Products and Services teams
- Create something quickly to test and get feedback
- Iterate
- Success is the user experience (Net Promoter Scores)

# So, what about IT?



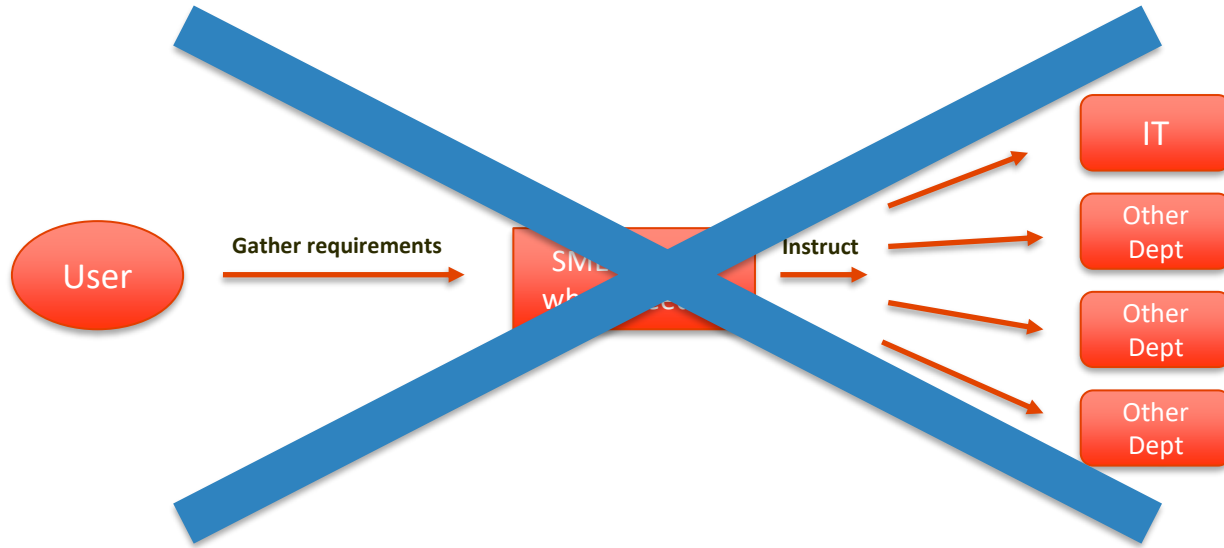
A traditional “Contain and Constrain”  
IT strategy and way of working can’t  
support these needs and expectations

# IT becomes DDaT

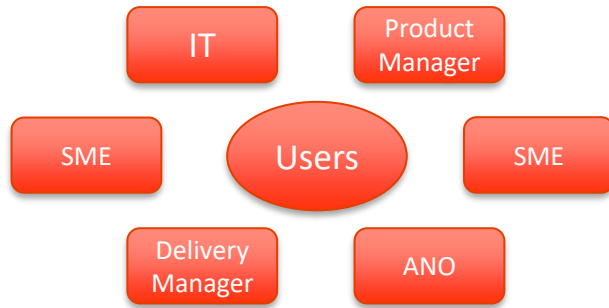


- A Digital, Data and Technology team is partner ~~er~~ of the business.
- DDaT people embed into numerous product and service teams
- DDaT success is also focussed on outcomes and benefits delivery. (NPS)

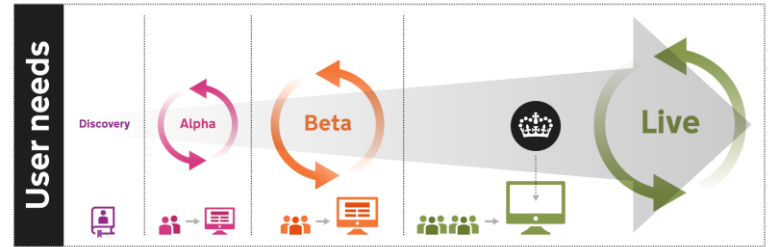
# Designing for



# Designing with



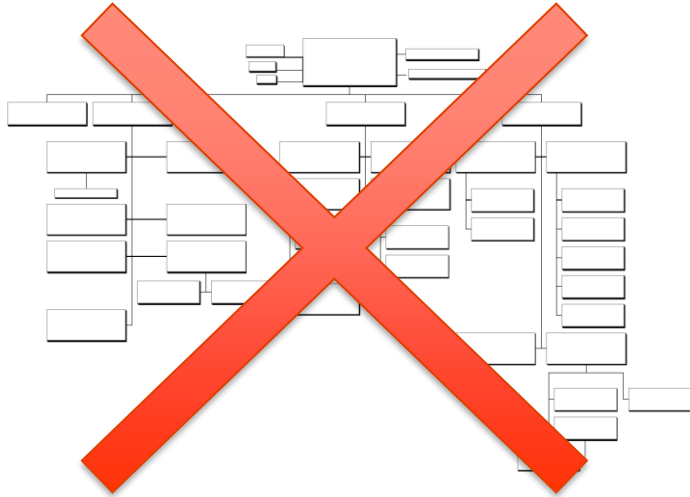
**Multi-disciplinary Product / Service Team**



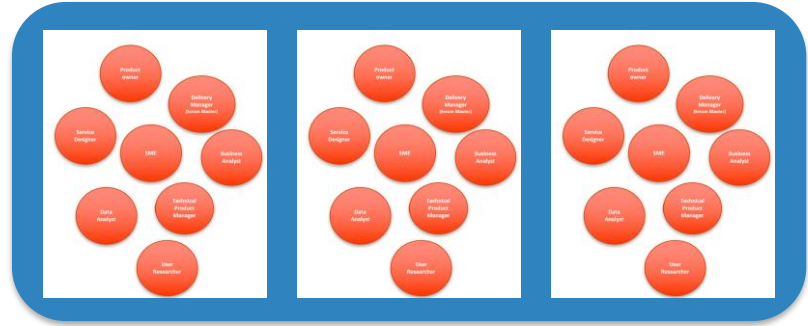
**Iterative developmental delivery**



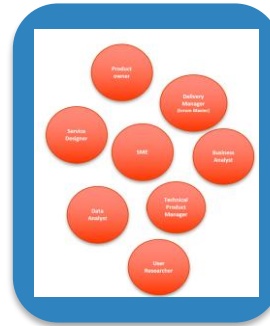
# Organisational Change



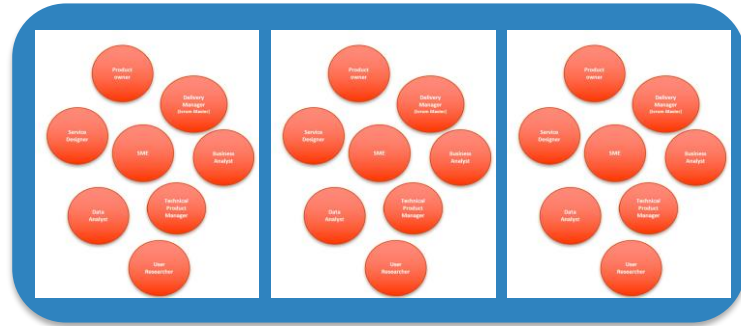
## Colleague Journey



## Relative Journey



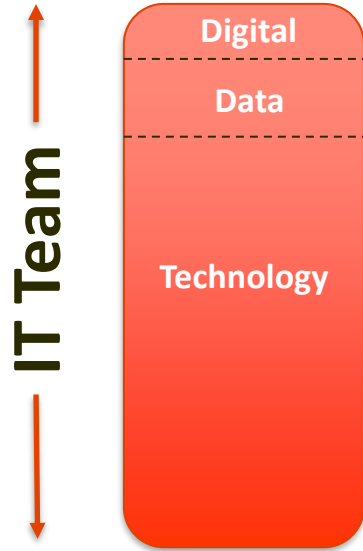
## Resident Journey



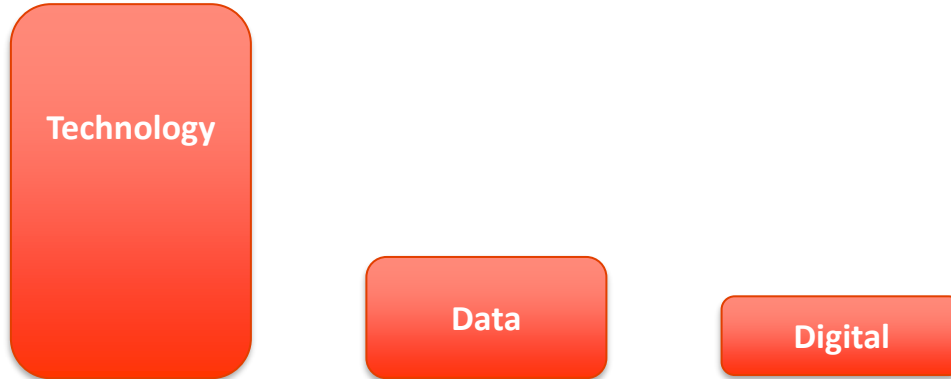
# DDaT: Greater than the sum of its parts

- **Digital:**
  - Human Centred Design
  - The technology we need to deliver the user needs and user experiences
- **Data:**
  - The data we need or will create
  - Capture, storage, management, sharing and use
- **Technology:**
  - Infrastructure, Security and Systems architecture which enable the digital and data workflows and value chains
- **Service Management:**
  - System access, availability and support
  - 3rd Party supplier management
  - Feedback and satisfaction measurement (NPS)

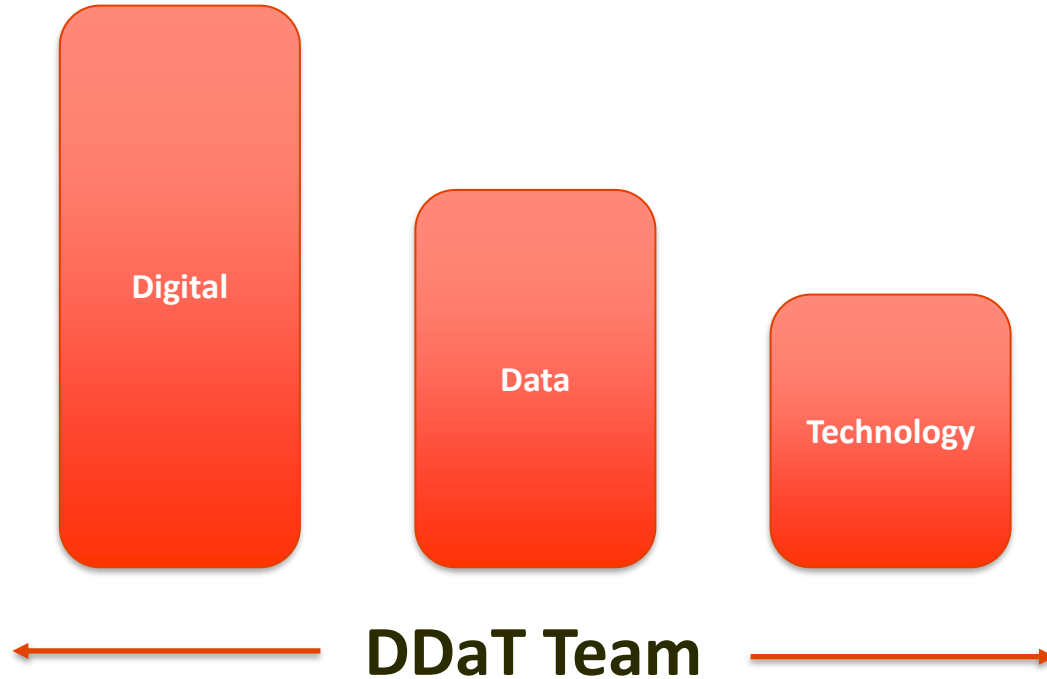
# DDaT is embedded in a traditional IT team



# But Technology is the lead



# DDaT focusses on user needs and experience



# Business alignment



- **Purpose alignment**
  - Help enable our **Colleagues** to do their **Best Work**
  - Help our **Residents** to live their **Best Lives**
- **(new) Roles & Governance alignment**
  - Technical Product / Delivery Managers
  - User Researchers
  - Service Designers
  - Design forum
  - Multidisciplinary (Product & Service) Teams
- **Embedding our DDaT people in the (new) Product & Service Teams**
  - Not an add on, part of their role

# IT “input” metrics become DDaT “outcome” benefits



- **Upgrade Home infrastructure (SDWAN, WiFi & Telephony)**
  - Enable Digital Care
- **Roll out MS365 Modern Workplace**
  - Enabling modern collaborative, flexible ways of working
- **Create a Data Warehouse and roll out Power BI**
  - Enable us to become Insight Led

# **Enabling Kind Care**



- **Enable Digital Care**
- **Enable modern, collaborative, flexible ways of working**
- **Enable us to be Insight Led**



# Early Outcomes



- **Reduced staff turn over**
- **Reduced agency**
- **Stronger, more stable, happier teams**
- **Increased time to care**
- **Higher quality**
- **Happier Residents**
- **Happier Relatives and loved ones**

# Summary



- **Service users & workforce needs / expectations are changing**
- **Business approach must change**
  - IT becomes DDaT
  - Human Centred Design
  - Multi-disciplinary, Product and Service Teams
  - Modern, Collaborative, Flexible Working
- **Priorities also align in response**
  - Purpose led
  - Business aligned
  - Outcome driven



Thank You